



# DoD-EPA Goal Harmonization

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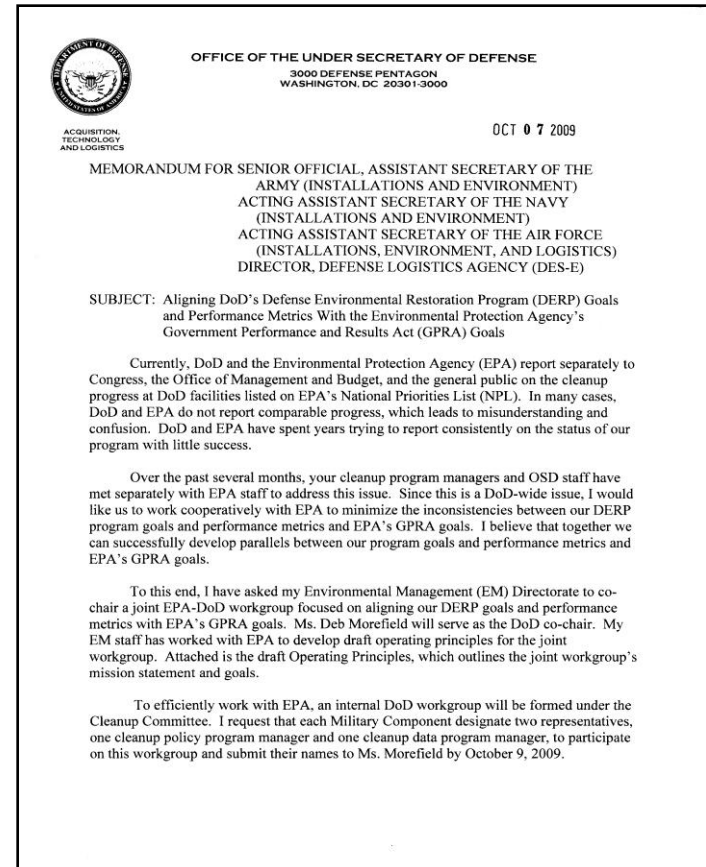
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# Origin of DoD–EPA Goal Harmonization Project

- **In the spring of 2009 EPA expressed interest in coordinating work planning efforts to set targets for installation accomplishments**
  - EPA and DoD voluntarily agreed to work together
- **DoD-EPA Goal Harmonization meetings**
  - Began in June 2009
  - DoD Memorandum on Aligning DoD's DERP Goals and Performance Metrics with the EPA GPRA Goals issued in October 2009
  - First meeting with EPA and DoD Stakeholders October 2009





# What the Goal Harmonization Project Is

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- **The DoD-EPA Goal Harmonization project is an attempt to address real and perceived inconsistencies in how our Agencies measure and report cleanup program progress and accomplishments**
  
- **Goals of the project:**
  - Develop a crosswalk between the Federal Agencies' cleanup reporting frameworks to promote a more consistent, integrated tracking and planning process
  - Identify the common element of metrics to better align and track environmental cleanup progress and plan future cleanup strategies
  - Develop a common understanding on what constitutes consistent processes for collecting data and reporting program performance



# Why Harmonization is Important to DoD

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## ➤ **Need for clearer and consistent communication**

- Stakeholders should feel they are getting the same answer on cleanup progress from both EPA and DoD
- Differences in measures EPA and DoD are required to report on create real and perceived inconsistencies

## ➤ **Desire to work more collaboratively with EPA**

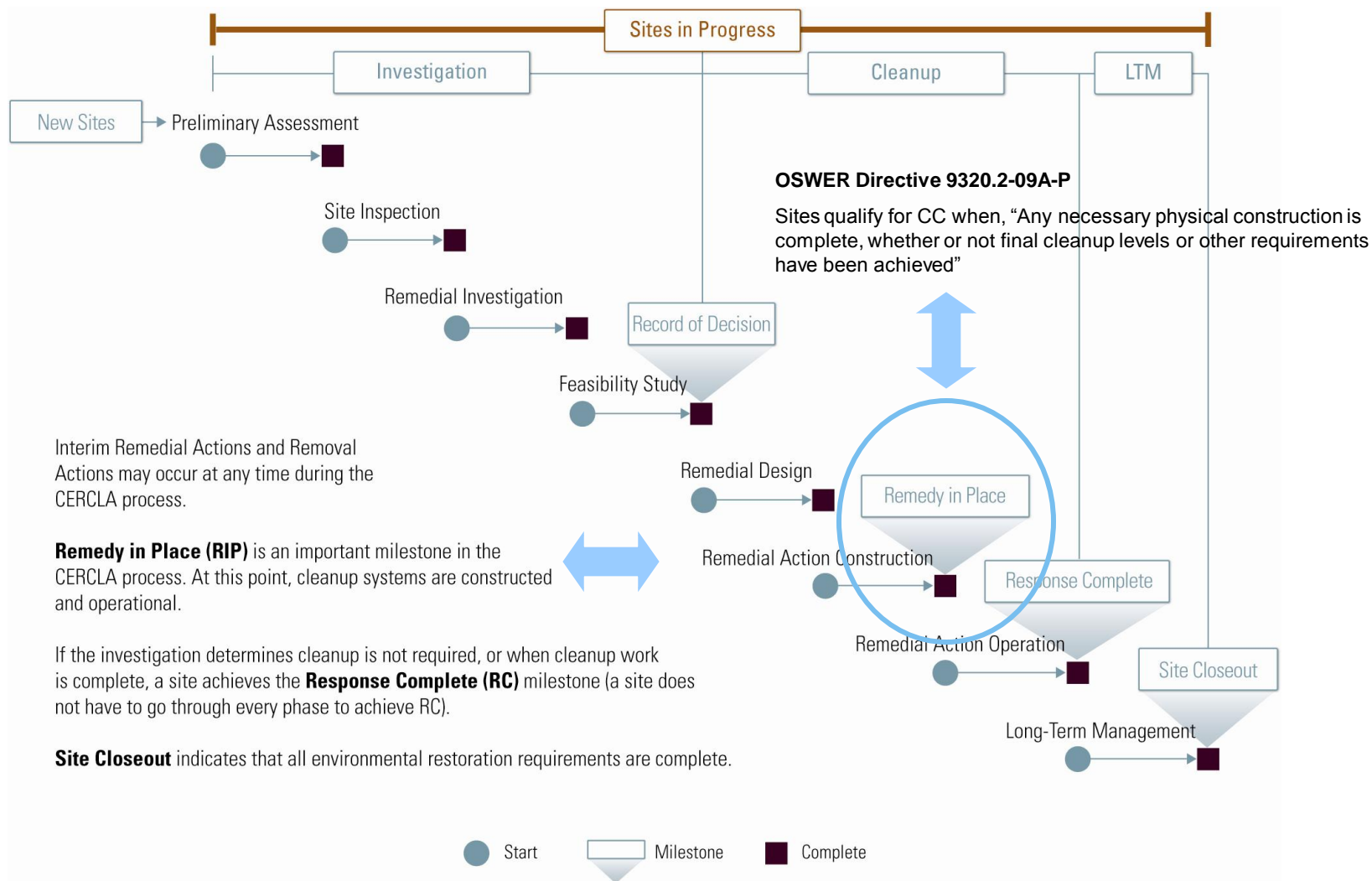
- Establish agreement on the universe of installations being measured

## ➤ **Enhances government transparency**

- Develop a consistent approach to performance measures currently used to indicate progress to external stakeholders



# How DoD Measures Cleanup Progress





# Significant Project Successes

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- **Established Work Group**
- **Developed Operating Principles, Mission Statement, and Goals**
- **Conducted an initial pilot-test to determine if we could easily use existing data to report progress**
  - Aberdeen Proving Ground
  - Pearl Harbor Complex
  - McChord AFB
  - DDMT Memphis
- **DoD and EPA have a better understanding of each organization's goals and milestones**



# Challenges Faced by the Work Group

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- **Mature cleanup program with long history**
- **Different level of detail in both goals and data available to measure progress**
  - EPA installation-level goals vs. DoD site-level goals
  - DoD is able to measure incremental progress while EPA is not
  - EPA OUs and DoD sites are not one-to-one
- **Management of NPL installations varies**
  - EPA manages by NPL Listing package, which may encompass multiple DoD installations in one listing
    - o One NPL package may encompass multiple DoD installations or multiple NPL packages may exist within one DoD installation
  - DoD manages by Federal Facility real property IDs (FFIDs)





# Additional DoD Challenges

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- **LRIP not based on NPL vs. Non-NPL status**
  - EPA tracking CC for NPL portion of installation
  - DoD tracking LRIP for entire installation
- **Expanded DERP eligibility increases size of program**
- **Risk-Based Program**
  - DoD has risk-based program where worst sites are addressed first regardless of NPL status
  - Creates different EPA and DoD priorities



# What We've Learned

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- **Local understanding of cleanup progress is generally consistent**
  - Installation and EPA RPMs are often in agreement on overall cleanup status
  
- **Inconsistencies are based more on what we measure than on different understandings of what has been accomplished**
  - Reporting in internal databases
  
- **Differences in metrics and terminology cause significant confusion**
  - Different interpretation of terms when communicating across agencies
  - Overall progress becomes unclear to external stakeholders



# Next Steps

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- **DoD has requested the DoD Components:**
  - Work more collaboratively with EPA Regional RPMs
  - Develop a crosswalk between EPA OUs and DoD sites at each installation
  - Review the accuracy of the site-level NPL flags in KBCRS
  - Share data with EPA on overall site schedule and progress changes
- **Work with EPA to develop a process for calculating percent construction completion for an installation**
  - Will pilot test the process at several installations before expanding
  - Will ensure the methodology is confirmed by actual site-level data
- **Work with EPA to resolve short-term data discrepancies in projected completion dates**



# Questions?

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